Perpetrators of Domestic Violence: Co-ordinating Responses to Complex Needs

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Abstract: The development of services for perpetrators and victims of domestic violence in Ireland has been an essential aspect of service provision for those whose lives are affected by domestic abuse and violence. Perpetrator programmes in Ireland are delivered through a combination of non-governmental bodies and the Probation Service. Since the 1980s, a network of perpetrator programmes aimed at changing the abusive behaviours of male perpetrators of such violence has developed around the country by voluntary self-governing bodies supported by a combination of charitable and voluntary contributions and State funding. Careful monitoring of both victims and perpetrators involved in these programmes ensures the safety of victims and their families. However, to date, there has been a dearth of evidence as to their effectiveness generally and a lack of information on their impact on different types of perpetrator with multifarious complex needs. Simply put, if programmes are not effective, violent recidivism will ensue. Ultimately understanding what interventions work best, and for whom, is vital to protecting victims of domestic violence and a key step to the cessation of such violence. Applying the main insights from leading international empirical research, this paper proposes that a range of criminogenic and non-criminogenic factors (e.g. substance use, mental health and personality attributes) may be hindering some perpetrators’ engagement with current programmes. The capacity to provide a more co-ordinated and differentiated service to domestic violence perpetrators will be enhanced through co-operation and co-ordination with other complementary organisations. This is identified as a priority in the National Strategy for Domestic, Sexual and Gender-based Violence 2010–2014.

Keywords: Domestic violence, perpetrator programme, interagency co-ordination of services, differentiated and evidence-based approach.

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Introduction

This article sets out key issues for consideration in the development of domestic violence (DV) perpetrator intervention programmes in Ireland. The context for this consideration is the implementation of the National Strategy on Domestic, Sexual and Gender-based Violence 2010–2014. This strategy, produced by Cosc,\(^1\) is a statement of government policy and a strategic action plan setting out the commitments to be achieved by State bodies.

This paper is informed by two key sources of information. Firstly, Debbonaire (2008) and Debbonaire \textit{et al.} (2004) provided an overview of the development of perpetrator programmes in Ireland including the basis of the programmes and the relationship between the programmes and organisations providing support to victims of DV.

The second key source is leading international research published on DV perpetrator programmes (for example, Holtzworth-Munroe \textit{et al.}, 2003). This paper will not present a review of the international literature, but rather, based on the insights gained, seek to explore a persistent and widely recognised problem, the inconclusive evidence for the effectiveness of particular perpetrator programmes and the impact of this on service development. This article also includes an elaboration of the different needs of DV perpetrators and the implications for treatment.

In order to strengthen our understanding of how DV perpetrator programmes work, it will be necessary to generate information that is based on a more refined view of DV perpetrators and programmes designed to address their behaviour.

National Strategy on Domestic, Sexual and Gender-based Violence 2010–2014

The National Strategy on Domestic, Sexual and Gender-based Violence 2010–2014 provides for DV perpetrator behaviour and interventions to reduce and eliminate recidivism involving Cosc, the Probation Service and other organisations. Several actions in the National Strategy address the offending behaviour of perpetrators of abuse, to implement risk management arrangements for DV perpetrators and to strengthen DV

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\(^1\) Cosc is an executive office of the Department of Justice and Equality. Following a Government decision, Cosc was established in June 2007 with the key responsibility to ensure the delivery of a well co-ordinated ‘whole of Government’ response to domestic, sexual and gender-based violence. See: www.cosc.ie
perpetrator programmes to ensure their greater effectiveness. Other strategic actions aim to address the accountability of offenders and strengthen the protection of victims through review and any necessary improvement of legislation on DV.

In the development of the National Strategy many helpful submissions on this topic were received and were examined. A review of perpetrator programmes commissioned by Cosc set out the current position in Ireland. The issues presented in this paper and the conclusions suggested are intended to inform the strategic approach to developing DV programmes.

**Interagency co-ordination in the Justice family of services**

At an early stage, Cosc established a Justice Committee comprising representatives from the Probation Service, An Garda Síochána, the Courts Service and other relevant State offices including divisions of the Department of Justice and Equality. This committee works to identify and resolve significant interagency issues and problems within the justice sector affecting the effective handling of domestic and sexual violence. The committee has made recommendations on reducing attrition in the prosecution of domestic and sexual violence cases.

A committee was also established to examine and advise on development of a ‘one-stop-shop’ option for greater accessibility to services for victims of DV. A further initiative was the establishment of a training committee to develop understanding and recognition of domestic, sexual and gender-based violence across the justice sector. It analyses training needs of relevant justice sector organisations, including the identification of areas suitable for cross-sectoral training and to advise in relation to the development of training programmes. It will, for example, build on the experience of the Probation Service in interagency training and information provision in introducing the Spousal Assault Risk Assessment (SARA) instrument and the sex offender risk assessment instruments (Risk Matrix 2000 and the Stable and Acute 2007).

During the process of developing the National Strategy, the Probation Service revised its internal policy and procedures on DV in relation to the assessment and management of perpetrators of DV in the community. These protocols have the dual function of ensuring that perpetrators are held accountable and have the opportunity to change their
abusive/violent behaviours and that victims are safeguarded. In addition, the policy document increases the understanding and capacity of all probation staff to intervene appropriately when the issue of DV arises in all aspects of working with service users.

The Probation Service document *Domestic Violence: Probation Service Policy and Practice Guidelines 2009*[^2] was launched in January 2010 and was also made available to the invitees to the launch of the National Strategy in March 2010.

**Domestic violence perpetrator programmes in Ireland – issues arising**

Domestic abuse is complex. Programmes addressing the offending behaviour of perpetrators of DV must be carefully designed and implemented based on a solid awareness and understanding of domestic abuse and its impacts. Apart from the consequences for perpetrators, developing and improving these programmes also have extremely important consequences for the safety of victims of DV. These decisions are informed by a combination of verifiable evidence and expert opinion. Since the late 1980s there has been an increase in the UK of specialist DV groups set up to establish minimum standards and explore best practice in work with DV perpetrators (Respect, 2008). In recent years, there has been a move to standardise DV perpetrator interventions around certain programme approaches, to establish a specific set of uniform standards and practices and apply these consistently across different organisations (Debbonaire, 2004; Debbonaire et al., 2008). For example, one key area has been the formalisation of programme structure and length.

Meta-analyses of evaluation research suggest that DV perpetrator programmes may yield only a small effect (Babcock *et al.*, 2004; Levesque, 1999). One must be cautious, however, when interpreting the conclusions from these studies. If the average effect for all programme participants is small, this does not rule out a significantly large effect for some people. In practice, programmes rarely encounter a homogeneous group of perpetrators. In fact, practitioners have long recognised differences among perpetrators in terms of resistance to treatment. Yet there is very little evaluation work examining the effect of intervention

[^2]: Available at: www.probation.ie
efforts on different types of DV perpetrators, for example, the effects on individuals with different backgrounds (see Saunders, 1996) or on those who engage in different types of intimate partner abuse. An important starting point is to understand that DV is not a single phenomenon; rather, there are qualitatively different patterns of DV (Johnson, 1995) and these differences have implications for treatment effectiveness (Greene and Bogo, 2002).

Research outcomes suggest that certain perpetrators, with certain problems, fare better under some interventions than others (Holtzworth-Munroe et al., 2003). This suggests the need for a more differentiated approach to programmes, where interventions are designed to help different types of perpetrator, reflecting differences among perpetrators’ treatment needs. While it may be unrealistic to expect DV perpetrator programmes to differentiate their service by providing bespoke solutions to match individual perpetrator needs, it is very important to generate a better understanding of which perpetrators are benefiting from what elements of programmes and under which conditions.

There is a real need for further research and evidence on the effectiveness and value of these programmes to guide thinking on how and in what form DV programmes should be developed.

Another area meriting attention is co-ordination. There is clear support in the literature for the effectiveness of perpetrator programmes improved by a co-ordinated and integrated system (Shepard et al., 2002). In Ireland, intervention work with perpetrators of DV is part of a multi-agency approach to programme delivery. The capacity to provide a more co-ordinated and differentiated service to DV perpetrators will be enhanced through co-operation and co-ordination with other complementary organisations. This is identified as a priority in the National Strategy for Domestic, Sexual and Gender-based Violence 2010–2014 and is being implemented as outlined above under ‘Interagency co-ordination in the Justice family of services’.

**Domestic violence perpetrator programmes in Ireland – issues arising**

The development of services for perpetrators and victims of DV in Ireland has been an essential aspect of service provision for those whose
lives are affected by abuse and violence in the family home. Perpetrator programmes in Ireland are delivered through a combination of non-governmental bodies and the Probation Service. Since the 1980s, a network of perpetrator programmes has developed around the country by voluntary self-governing bodies supported by a combination of charitable and voluntary contributions and State funding. The main programmes are associated with the Men Overcoming Violence (MOVE) programme network (seven groups) and the South East Domestic Violence Intervention Programme network (SEDVIP) (four groups). The North East Domestic Violence Intervention Project (NEDVIP) (one group) is run with the support of the Probation Service and takes referrals only from Courts and the HSE.4

SEDVIP’s group programme, which aims to help men to stop their violent/abusive behaviour, is referred to as ‘Men Ending Domestic Abuse’ (MEND) and, like MOVE, also provides a support service for the partners or ex-partners of the men on the programme. The integrated partner support service in each local programme does important work with victims of the perpetrators.

Regardless of the outcome of work with the perpetrator, help is provided to the partners or ex-partners to draw up safety plans, learn about the nature of domestic abuse and become more empowered to make important decisions regarding their own and their children’s lives. If a partner leaves or completes a programme, the partner support continues for another three months at a minimum. A one-to-one service is provided by these programmes to a significant number of women, often facilitating them to stay in their homes and get on with their lives, supported by the risk management and safety planning undertaken as part of the work of the intervention programme. Significant time and resources are put into training, supervising and line-managing these partner support workers (Cosc, 2010).

Views about the content of programmes can vary between organisations, across groups and among facilitators of groups in Ireland (Debbonaire et al., 2004). Since 2004, the programme content has developed and the number of programmes increased. The programmes at present in operation include the CHANGE programme (see Morran, 1996), the MOVE programme,5 the Domestic Violence Intervention

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4 Health Service Executive: www.hse.ie
5 See www.moveireland.ie
Project programme, the Ahimsa programme and the Men Overcoming Domestic Violence programme (Debbonaire et al., 2004; Debbonaire, 2008). While some facilitators adhere to a specific programme, others select different elements from different programmes when, in their view, appropriate (Debbonaire, 2008). This variety in practice makes direct comparison, effectiveness research and evaluation difficult.

Standards in domestic violence programmes/interventions

In the UK, Respect, the national organisation of perpetrator programmes, has established minimum standards for DV perpetrator programmes to which members of Respect are expected to adhere (Debbonaire et al., 2004). Respect core standards provide guidelines to organisations working with male perpetrators of DV and all integrated support services. These standards include the management of the organisation, the structure and process of service delivery, ensuring reach/access, working with children, risk management and partnership working (Respect, 2008). The quality control and best practice provided in such a model of operation ensure the best prospect of consistent, well-managed service delivery. In Ireland, we are still in the development stage and will benefit from international experience and learning.

Understanding the effectiveness of domestic violence interventions

Over the past decade research has focused on the identification of a set of ‘universal’ practices that can be translated into standards of best practice on changing the behaviour of perpetrators of DV (Debbonaire, 2008). The experience among practitioners is that perpetrators of DV are not a homogeneous group, and increasingly these insights are reflected in the debate among researchers. Driving this debate has been the persistent lack of evidence – either anecdotal or scientific – to support the assumption that ‘one size fits all’ or its close relative, ‘one size fits most’ (Gondolf and White, 2001). Increasingly, research is faced with the need to develop an approach that reflects differences among DV perpetrators and that examines how programmes can respond to the issues arising.

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6 See www.dvip.org
7 See www.ahimsa.org.uk
8 www.respect.uk.net
Comparisons made using data from community or general population surveys (e.g. Shepard et al., 2002) on one hand and from clinical populations on the other (e.g. Babcock et al., 2004) consistently provide evidence of differences among perpetrator types. Consequently, much attention is given to specifying ‘types’, ‘typologies’ or subgroups of DV perpetrators. Partly arising from methodological differences, studies differ on the number of typologies identified and the interpretations provided. There are, however, certain key messages that are noteworthy.

DV perpetrators differ in terms of the seriousness and pattern of abusive behaviours they engage in (Holtzworth-Munroe and Stuart, 1994; Johnson, 1995; Kelly and Johnson, 2008). Contrary to some expectations, not all perpetrators escalate their violence. Those most severely violent initially are most likely to continue their violence over time (Feld and Straus, 1989; Holtzworth-Munroe et al., 2003; Jacobson et al., 1996; Quigley and Leonard, 1996). These more serious types also engage in a wider range of more violent behaviour as well as non-violent and controlling acts towards their partners (Holtzworth-Munroe and Stuart, 1994; Holtzworth-Munroe et al., 2003; Johnson, 1995). Associated with different types of perpetrator are a range of personality and lifestyle characteristics that may complicate an individual’s potential to respond to treatment. A greater understanding of how these characteristics contribute to resistance to treatment and poor responsiveness to DV perpetrator programmes is needed in Ireland. Among these characteristics, substance use is very prominent in discussions. Substance abuse, in general, undermines an individual’s ability to pay attention, to extract relevant information, to reason and problem-solve, which disrupts the ability for planning and self-regulation (Pihl and Hoaken, 2002). The indications, in the US context, are that DV perpetrators who have substance abuse issues are less likely to complete DV treatment successfully (Bouffard and Muftié, 2007).

Although the relationship is complex, there are clear indications that alcohol use, particularly heavy and binge drinking, not only complicates the extent and nature of DV among intimate partners (Brecklin, 2002; Brookhoff et al., 1997; Brown et al., 1998; Feinerman, 2000; Schafer and Fals-Stewart, 1997) but also increases the likelihood of re-assault (Gondolf and White, 2001; Hamberger and Hastings, 1990; Jones and

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9 Data obtained from individuals in court-mandated treatment programmes, recorded in police reports and emergency rooms and associated with victims in refuges/shelters.
Gondolf, 2001) and reduces the likelihood of completing treatment (Bouffard and Muftié, 2007).

Psychopathic tendencies and personality attributes are other complicating factors reported in the literature. Borderline, avoidant, antisocial, impulsive and self-defeating attributes (Dutton et al., 1997; Gondolf and White, 2001) as well as mental health problems such as depression and anxiety disorders impede the response to treatment (Andrews and Bonta, 2003; Ogloff and Davis, 2004; Wong, 2000).

Consistent with numerous international studies on attrition, Bowen and Gilchrist (2006) report a link between the individual’s response to DV programmes and lifestyle characteristics. These characteristics are indicative of a way of life marked by frequent life changes (e.g. jobs, residence) as well as personality characteristics associated with irresponsibility and impulsivity.

There are increasing reports that those who have problems committing to DV interventions are young (Cadsky et al., 1996), poorly educated (Babcock and Steiner, 1999) unemployed (Daly and Pelowski, 2000) and unmarried (Cadsky et al., 1996). The interpretation of these findings is that those who fail to complete treatment do so because of high levels of lifestyle instability and a low stake in conformity. It is this group of perpetrators that, in not seeking or not completing treatment, poses the highest risk in the escalation of problems. Those who are more seriously violent initially are most likely to escalate their violence and to go on to inflict the most serious injuries (Johnson, 1995; Johnson and Ferraro, 2000; Holtzworth-Munroe et al., 2000, 2003; Holtzworth-Munroe and Meehan, 2004). Furthermore, in the US context, this group does not fare well in perpetrator programmes (Gondolf, 1997; Bouffard and Muftié, 2007).

With multiple problems and complex needs, some DV perpetrators have a greater breadth (range of need) and/or depth (severity of need) to their problems than others. These multiple problems complicate their ability to respond to interventions and/or their motivation to change (Scott et al., 2004). Struggling and negotiating with many issues will no doubt compromise the effectiveness of programmes, particularly programmes that are not developed specifically for addressing these issues. It is essential, therefore, that we develop our understanding of the profile of those needing and availing of DV perpetrator programmes in Ireland.

Issues to be addressed currently include:
1. clarifying what types of perpetrator are accessing DV perpetrator programmes in Ireland
2. identifying who is benefiting from the different programmes and groups currently available in Ireland
3. examining whether and which approaches work better for particular perpetrators and in what ways
4. with particular attention on the severely violent/abusive perpetrators, identifying specific problems that impede the impact of interventions on their abusive behaviours
5. identifying and addressing gaps in service provision.

Priority areas for attention

A consistent finding in the literature is that individuals who drop out of perpetrator programmes are at greater risk of post-programme recidivism (Bouffard and Muftié, 2007), whether due to pre-existing factors, low motivation for change, a lack of treatment, or a combination of these. High levels of non-completion of perpetrator programmes are generally a persistent problem regardless of context (Daly and Pelowski, 2000). A direct consequence of this is that perpetrators who are most in need of these interventions are not getting necessary interventions, and victims most in need of protection are being failed.

To address these failings, two actions are proposed. The first is to explore the development of a comprehensive response to perpetrators and their families through enhanced inter-group and inter-organisational co-ordination. The second is to gather information to develop a greater understanding of the outcomes of responses to DV perpetrators in programmes in Ireland.

Action 1: Co-ordinating responses

Currently in Ireland, individuals involved in and affected by DV access the various services they need from a wide range of largely disconnected organisations including the Probation Service. There are real and practical reasons for addressing the disjoint in the current system. A disjointed system does not provide adequate protection to the victim nor does it properly confront and deal with the perpetrator. A disjointed system contributes to duplication and gaps in action, lack of confidence in the system and lack of confidence between
organisations. Furthermore, it lessens the impact of the work of individual organisations (Cosc, 2010). Studies suggest that under the right conditions, a co-ordinated community response can be enormously beneficial, leading to perpetrators of DV having significantly lower rates of recidivism (Murphy et al., 1998; Shepard and Pence, 1999; Shepard et al., 2002).

Hague and Malos (1998) discuss the advantages of the flow of information, the development of common understandings and the value of complementary approaches. If the currently fragmented service providers in Ireland were to deliver their service provision in a co-ordinated way, sharing resources and information and working closely together, the capacity for the system to respond to needs including high-risk offenders, and the consequent safety of victims, would be greatly improved. For example, by developing shared working agreements, specialist organisations would greatly improve the fit between service provision and perpetrators'/victims’ needs.

The importance of links between DV perpetrator programmes and DV victim services is well recognised in the literature as a key step to increasing the safety of victims whose partners or ex-partners are on DV perpetrator programmes. Many such programmes in Ireland currently work closely with women’s organisations involved in running the partner contact service (Debbonaire, 2008). This core work in co-ordinating the facilitation of DV perpetrator programmes and partner contact and support is an essential action to be developed.

Shared understandings, enhanced communication and common goals would improve conditions for the success of the various interventions involved. For example, if practitioners in one part of the services know responsibilities and limitations imposed on a perpetrator by another part of the services, both are better able to hold the perpetrator accountable and to intervene effectively (Shepard et al., 2002).

In Ireland, three areas of interagency work particularly require attention, as follows.

1. Currently, those working with perpetrators in Ireland are trained in one area, for example specialising in either DV or substance use. While the specialised services need to develop further, the mutual understanding and integration of practice is essential. The effectiveness of practice with perpetrators with multiple problems within existing perpetrator programmes must be strengthened
through inter-group and inter-organisational co-ordination, collaboration and/or co-operation arrangements.

2. The motivation and support of DV perpetrators to participate in and complete programmes, particularly high-risk DV perpetrators, needs urgent attention and action. This is most important with perpetrators who are severely abusive/violent in the family context, those who show high levels of resistance to changing abusive behaviour and/or perpetrators who are susceptible to programme drop-out or non-completion. One part of the action, where focusing on court-mandated perpetrators, would be the development of working agreements between the Courts Service, Probation Service and others on information sharing, motivational work and information on enforcement of Orders including consequences of non-attendance, non-compliance and further incidents of violence.

3. Perpetrator programmes’ engagement with partner contact services and other related services must reflect the need for a differentiated approach in perpetrator programmes and consistent co-ordinated practice.

**Action 2: Information collection**

Over the past decade the development of a set of principles or guidelines around DV perpetrator programmes, commonly known as the ‘what works’ or evidence-based approach, has been important (Andrews and Bonta, 2003). The principles of evidence-based practice for DV have been developed in a set of guidelines used increasingly to accredit DV perpetrator programmes (e.g. Respect, 2008).

A review of the empirical studies undertaken and guided by the ‘what works’ approach indicates that the evidence of many perpetrator programme outcomes is inconclusive (Babcock et al., 2004; Rosenfeld, 1992). This is most unsatisfactory, as clear supporting evidence is vital to inform decision-making on DV programme content and development is needed to inform whether programmes can be effective and how best to strengthen and support the programmes to achieve positive outcomes.

Resolving this gap will require refined questions and relevant data gathering. The central questions must examine what DV perpetrator programmes/interventions work best, who they work best for and how we can implement that learning for best outcomes for all stakeholders: victims, perpetrators and the community. To do this, information on
programme-level factors in the operation and implementation of the various programmes in Ireland will be required. Information on the most salient aspects of DV perpetrator risk profiles\textsuperscript{10} needs to be developed and used to examine the DV perpetrator programmes/interventions in operation. These steps will help to identify those who benefit most from existing programmes.

Equally important will be the development of an understanding of the issues involved for those who benefit less from these programmes. Finally, in order to detect changes over time, these same outcome measures should be taken after an appropriate post-programme completion period.\textsuperscript{11}

The approach to data gathering should be guided by three aims:

1. to monitor and review perpetrator programmes/interventions and their outcomes, tracking developments over the long term
2. to develop evaluation research on perpetrator programmes/interventions in Ireland to distinguish which perpetrator programmes/interventions are effective and in what circumstances
3. to develop an understanding of how perpetrator programmes impact on the behaviours of different types of perpetrator.

The limitations of this work should also be considered. First, there will be a limit on the number of specific areas that can be covered by information gathering from DV programmes. Second, to ensure that the needs of main stakeholders are reflected in the outcomes of this work, input from each will be relevant in their development of data gathering and any conflicting interests must be resolved. It is essential, therefore, that key priorities be established in the planning stage and decisions made.

It is important to consider and measure what happens in effective rehabilitation that helps DV perpetrators to change their behaviours. It is likely that some perpetrators may be more responsive to certain

\textsuperscript{10} Preliminary work would need to be done to identify those attributes that are most likely to moderate treatment outcomes. These attributes and the mechanisms involved would need to be specified \textit{ex ante}.

\textsuperscript{11} We do not yet fully understand how perpetrator interventions might impact DV perpetrators’ behaviour in the long run. It is important that follow-up be undertaken with as many participants as practicably possible. A six-month follow-up period is applied by many studies and research indicates that the majority of re-assaults may occur within the first six months (Gondolf, 2000).
approaches in rehabilitation than others (Stalans and Seng, 2007). Failing to distinguish between types of DV perpetrator would mean that important positive effects would be missed. More specifically, where the risk profile is not measured and controlled for appropriately in the data collection and analyses, little or no therapeutic or rehabilitative effect may be forthcoming in data outcomes.

**Summary and conclusions**

There has been concern regarding the lack of concise evidence to support the effectiveness of perpetrator programmes (Babcock *et al*., 2004). Increasingly this has raised the question: if there is no evidence of benefit, is the funding wasted and should the funding be better spent elsewhere?

There is also a fear that perpetrator programmes are being funded at the expense of services needed for victims (Chung and Zannettino, 2005). In light of this, attention needs to be given to the strength of the evidence base and the degree to which programmes/interventions delivered are based on sound foundations. Data collection and programme/intervention delivery need to be sensitive to the diversity in the population of DV perpetrators.

Asking the questions from leading international empirical research, this paper identifies the need to understand whether and how criminogenic and non-criminogenic factors (e.g. substance use, mental health and personality attributes) may be hindering perpetrators’ engagement with current programmes/interventions – particularly those not designed for this purpose – and asks if there may be benefit, based on data gathering in the Irish context, for a more differentiated and evidence-based approach in addressing DV.

Two interrelated steps or focus areas are suggested, as follows.

There should be data gathering and research on DV programme/intervention effectiveness and a consequent evidence-based development of service provision and programme/intervention delivery. Ultimately, understanding what interventions work best and for whom, is vital to protecting victims of DV and a key step to the cessation of violence in the family home.

DV perpetrator programme providers should work in partnership and co-operatively with State and non-State organisations in order to provide most effective, ‘joined-up’ and complementary intervention.
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